

How to Start a Startup

Spring 2016

Purpose:

 Enable interested and motivated EECS engineering students to adopt an entrepreneurial mindset, produce a customer validated, agilely designed and financially rationalized product worthy of continued startup development

Strategy:

Building from Stanford's successful CS 184: How to Start a Startup, complimented by KU
 Entrepreneurship created materials in a flipped class environment, supplemented by both class
 lectures/discussions to gain deeper understanding and development of students' own new venture
 concept to deliver a strong experiential learning focus.

Tactics:

- Six seminars at non-regular class hours to avoid conflict
- Class discussion led by successful KU entrepreneurial alumni
- Student teams will create a new product/service and develop a comprehensive business commercialization plan (the course deliverable) with assistance from KU Center for Entrepreneurship faculty.
- Students successfully completing this curriculum are automatically candidates for The Catalyst, KU student startup accelerator and Proof of Concept funding support.

Content:

- Seminar 1: Ideas and Products: Why Start a Startup and Idea Generation
- Seminar 2: Business Strategy: Developing the Business Model
- Seminar 3: Product Development: How to Build Products Users Love
- Seminar 4: Sales and Marketing: Building brand equity and revenues
- Seminar 5: Financing the Venture: How to Raise Money, plus legal and accounting basics
- Seminar 6: Growing the Brand; Finalizing the Commercialization Plan

How to Start a Startup: Course Content

Flipped Classroom Videos, Slide Presentations and Readings to be viewed/read before each class:

- Lecture 1, Sam Altman and Dustin Moskovitz Ideas and Products; Why to Start a Startup
 - o #1: Advice for Ambitious 19 year olds by Sam Altman
 - o #2: Good and Bad Reasons to Become an Entrepreneur by Dustin Moskovitz
 - o #3: Stupid Apps and Changing the World by Sam Altman
 - o #24: Why Software is Eating the World by Marc Andreessen
 - o #4: Do things that Don't Scale by Paul Graham
 - o #5: How to Get Startup Ideas by Paul Graham
 - o #50: Five ways to build a \$100 million business by Cristoph Janz
- <u>Lecture 2 Business Strategy</u>, Peter Thiel Business Strategy and Monopoly Theory
 - o Kauffman Foundation 'The Secret Process of Today's Successful Ventures'
 - o #9: Chapter 3-5 of Zero to One by Peter Thiel
 - o Lecture 3a, Alex Schultz Growth
 - o #13:Mark Zuckerberg on Facebook's Early Days by Mike Isaac
 - o Customer Intimacy and Other Value Disciplines, Harvard Business Review
- Lecture 3 Product Development, Adora Cheung Building Product, Talking to Users, and Growing
 - o Product Development, Kevin Hale How to Build Products Users Love
 - o #20: What Makes a Design Intuitive by Jared Spool
 - o #19: Your App Makes Me Fat by Kathy Sierra
 - o #15: [video] Growth Accounting & Triangle Heatmap Explanation by Danny Ferante (for app producers only)
 - o #21: [video] Creative mornings with Ben Chestnut; (user-provided transcript)
 - o #22: What Makes Marriages Work by John Gottman, Nan Silver
- Lecture 4 Sales and Marketing
 - o #8: Why Startups Need to Focus on Sales, Not Marketing by Jessica Livingston
 - o #14: The Secret Behind Pinterest's Growth Was Marketing, Not Engineering by Liz Gannes
 - o #48: SaaStr From-the-trenches sales advice by Jason Lemkin, founder of EchoSign
 - o #49: How I Raised Myself From Failure to Success In Selling by Frank Bettger (1949)
- Lecture 5 Financing the Venture, plus legal and accounting basics
 - o Marc Andreessen, Ron Conway, Parker Conrad How to Raise Money
 - o #25: How to Convince Investors by Paul Graham
 - o #26: How to Raise Money by Paul Graham
 - o #27: Linkedin's Series B Pitch to Greylock by Reid Hoffman
 - o Ron Conway's Recommended Reading List
 - o Lecture 5a, Carolynn Levy, Kirsty Nathoo Legal and Accounting Basics for Startups
 - o #46: How to Work with Lawyers at a Startup by Mark Suster
 - o #47: Startup Company Lawyer by Yokum Taku
 - o #51: Pitching Hacks! How to pitch startups to investors by Venture Hacks
 - <u>Lecture 5b</u>, Tyler Bosmeny, Michael Seibel, Dalton Caldwell, Qasar Younis Sales and Marketing, How to Pitch, Investor Meeting Roleplaying
- Lecture 6, Growing the Brand, Finalizing the Commercialization Plan
 - o #11: Does Slow Growth Equal Slow Death? by Joel Spolsky
 - o #12: A Recipe for Growth Adding Layers to the Cake by Jeff Jordan
 - o #16: Startup = Growth by Paul Graham
 - o #17: Chasing Facebook's Next Billion Users by Douglas MacMillan
 - o #18: [video] Ready to Grow Breakout Session at f8
 - o #7: From Failure to \$37M in Funding with Adora Chueng

Supplemental and Optional Materials (founder issues, teaming, organization, and management)

- BJ Fogg's Behavior Model
- The Sanctity of Marriage, This American LifeCreating Passionate Users
- Lecture 10Alfred Lin and Brian Chesky Hiring and Culture, Part I
 - o #28: The Happiness Culture: Zappos isn't a Company -- it's a Mission, Fast Company
 - o #29: Don't Fuck Up the Culture by Brian Chesky
- Lecture, Patrick Collison, John Collison, Ben Silbermann Hiring and Culture, Part II
 - o #30: What's It Like to Work for Stripe by Alex Maccaw
 - o #31: How to Hire by Sam Altman
- Lecture 12, Aaron Levie Building for the Enterprise
 - o #32: The Continuous Productivity of Aaron Levie, MIT Technology Review
 - o #33: Robert Cialdini's six principles of influence
 - o #34: Marc Andreessen on the Future of Enterprise by Alexia Tsotsis
- Lecture 13, Reid Hoffman How to Be a Great Founder
 - o #35: The Information Age to the Networked Age: Are you Network Literate? by Reid Hoffman
 - o #36: The Alliance: A Visual Summary by Reid Hoffman
 - o #37: What I Wish I Knew Before Pitching LinkedIn to VCs by Reid Hoffman
 - o #38: If, Why, and How Founders Should Hire a "Professional" CEO by Reid Hoffman
 - o #39: The 18 Mistakes That Kill Startups by Paul Graham
- Lecture 14, Keith Rabois How to Operate
 - o #40: Bill Walsh, The Score Takes Care of Itself, pp. 2-31, 137-146, 202-203
 - o #41: Andy Grove, High Output Management, Chapters 3 (optional), 4, 9, 11, 13, 14
- Lecture 15, Ben Horowitz How to Manage
 - o #42: Making Yourself a CEO by Ben Horowitz
 - o #43: A Good Place to Work by Ben Horowitz
 - o #44: How to Minimize Politics in Your Company by Ben Horowitz
- Lecture 17, Hosain Rahman How to Design Hardware Products
 - o #45: [video] Hosain Rahman at Startup School 2014